

SHORT VITA

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EDUCATION

University of South Carolina. Ph.D. in political science (1992). Dissertation: *Does Privatization Make A Difference? The Impact of Contracting Out on Municipal Efficiency.*

Western Carolina University. Master of Public Administration (1986). Professional Paper: *Public versus Private Administration.*

University of North Carolina at Asheville. B.A. in political science (1978). Senior Thesis: *The Impact of the Military Industrial Complex on American Politics.*

COURSES TAUGHT

Undergraduate Classes: *American Government, State & Local Government, Public Administration, and Public Policy.*

Graduate Classes: *Perspectives on Public Administration, Public Policy Analysis, Public Budgeting and Finance, State and Local Government, and Organizational Behavior.*

PUBLICATIONS

BOOKS

Public Administration in the New Century: A Concise Introduction. ISBN: 0-53-455343-5 (Belmont, CA: Wadsworth/Thomson Learning, 2005).

Social Science Resources in the Electronic Age: Government and Civics, Vol. III. Elizabeth H. Oakes and Jeffrey D. Greene. ISBN: 1-57356-476-1 (Westport, CT: Greenwood Press, 2004).

Cities and Privatization: Prospects for the New Century. ISBN: 0-13-029442-X (Upper Saddle River, NJ: Prentice Hall/Pearson Education, 2002). The book is part of Prentice Hall's *Real Politics in America Series.*

OTHER PUBLICATIONS (*Selected publications*)

"Montana: Budgeting and Policy in the Treasure State Update," co-authored with Paul Haber. Included in ***Proceedings, Roundtable: State Budgeting in the 13 Western States (2018 State Reports)***. Center for Public Policy and Administration, University of Utah, Salt Lake City,

Utah. These reports are published in the *California Journal of Politics and Policy* (Berkeley Electronic Press), Ethan Rarick, editor.

"Montana: Budgeting and Policy in the Treasure State," co-authored with Christina Barsky. Included in *Proceedings, Roundtable: State Budgeting in the 13 Western States (2017 State Reports)*. Center for Public Policy and Administration, University of Utah, Salt Lake City, Utah. These reports are published in the *California Journal of Politics and Policy* (Berkeley Electronic Press), Ethan Rarick, editor.

"Montana: The 2017 Biennium Budget and Policy in the Treasure State, Update," co-authored with Christina Barsky. Included in *Proceedings, Roundtable: State Budgeting in the 13 Western States (2016 State Reports)*. Center for Public Policy and Administration, University of Utah, Salt Lake City, Utah. These reports are published in the *California Journal of Politics and Policy* (Berkeley Electronic Press), Gerald Lubenow, editor.

"Montana: The 2017 Biennium Budget and Policy in the Treasure State," co-authored with Orry Hatcher. Included in *Proceedings, Roundtable: State Budgeting in the 13 Western States (2015 State Reports)*. Center for Public Policy and Administration, University of Utah, Salt Lake City, Utah. These reports are published in the *California Journal of Politics and Policy* (Berkeley Electronic Press), Gerald Lubenow, editor.

"Montana: The 2015 Biennium Budget Update," co-authored with Orry Hatcher. Included in *Proceedings, Roundtable: State Budgeting in the 13 Western States (2014 State Reports)*. Center for Public Policy and Administration, University of Utah, Salt Lake City, Utah. These reports are published in the *California Journal of Politics and Policy* (Berkeley Electronic Press), Gerald Lubenow, editor.

"Montana: The 2015 Biennium Budget," co-authored with Julie DeSoto. Included in *Proceedings, Roundtable: State Budgeting in the 13 Western States (2013 State Reports)*. Center for Public Policy and Administration, University of Utah, Salt Lake City, Utah. These reports are published in the *California Journal of Politics and Policy* (Electronic Press), Gerald Lubenow, editor.

"Montana: The 2013 Biennium Budget Update: April 2012." Included in *Proceedings, Roundtable: State Budgeting in the 13 Western States (2012 State Reports)*. Center for Public Policy and Administration, University of Utah, Salt Lake City, Utah. These reports are published in the *California Journal of Politics and Policy* (Electronic Press), Gerald Lubenow, editor.

"Montana: The 2013 Biennium Budget." Included in *Proceedings, Roundtable: State Budgeting in the 13 Western States (2011 State Reports)*, edited by Robert Huefner. Center for Public Policy and Administration, University of Utah, Salt Lake City, Utah. These reports are published in the *California Journal of Politics and Policy* (Electronic Press), Gerald Lubenow, editor.

"Montana: The 2011 Biennium Budget Update April 2010," co-authored with Michael Vandenberg. Included in *Proceedings, Roundtable: State Budgeting in the 13 Western States (2010 State Reports)*, edited by Robert Huefner. Center for Public Policy and Administration, University of Utah, Salt Lake City, Utah. These reports are published in the *California Journal of Politics and Policy* (Electronic Press), Gerald Lubenow, editor.

"Montana: The 2011 Biennium Budget." Included in *Proceedings, Roundtable: State Budgeting in the 13 Western States (2009 State Reports)*, edited by Robert Huefner. Center for Public Policy and Administration, University of Utah, Salt Lake City, Utah. These reports are published in the *California Journal of Politics and Policy* (Electronic Press), Gerald Lubenow, editor.

"The Montana State Budget: The 2009 Biennium Update," with Monica Koemans. Included in *Proceedings, Roundtable: State Budgeting in the 13 Western States (2008 State Reports)*, edited by Robert Huefner and Carl Mott. Center for Public Policy and Administration, University of Utah, Salt Lake City, Utah.

Instructor's Resource Manual with Test Items, 4/e. ISBN: 0618968288 (Boston: Houghton Mifflin Company, 2009). Included on the *Instructor's Resource CD-ROM* that accompanies *State and Local Government, Essentials Edition, 4/e* by Ann Bowman and Richard Kearney.

"Montana," co-authored with James J. Lopach. Included in *Political Encyclopedia of U.S. States and Regions*, Donald P. Haider-Markel, editor. Washington, DC, CQ Press, 2008.

"The Montana State Budget: The 2009 Biennium." Included in *Proceedings, Roundtable: State Budgeting in the 13 Western States (2007 State Reports)*, edited by Robert Huefner and Carl Mott. Center for Public Policy and Administration, University of Utah, Salt Lake City, Utah.

Instructor's Resource Manual with Test Items, 7/e. ISBN: CD for 978-0-618-77089-2 (Boston: Houghton Mifflin Company, 2008). Included on the *Instructor's Resource CD-ROM* that accompanies *State and Local Government, 7/e* by Ann Bowman and Richard Kearney.

"The Montana State Budget: The 2007 Biennium Update." Included in *Proceedings, Roundtable: State Budgeting in the 13 Western States (2006 State Reports)*, edited by Robert Huefner and Carl Mott. Center for Public Policy and Administration, University of Utah, Salt Lake City, Utah.

"The Montana State Budget: The 2007 Biennium," co-authored with John R. Brueggeman of the Montana Senate. Included in *Proceedings, Roundtable: State Budgeting in the 13 Western States (2005 State Reports)*, edited by Robert Huefner and Carl Mott. Center for Public Policy and Administration, University of Utah, Salt Lake City, Utah. Center for Public Policy and Administration at the University of Utah, Salt Lake City, Utah.

Instructor's Resource Manual with Test Items, Essentials Edition, 3/e. ISBN: 0-618-52283-2 (Boston: Houghton Mifflin Company, 2006). Included on the *Instructor's Resource CD-ROM* that accompanies *State and Local Government, Essentials Edition, 3/e* by Ann Bowman and Richard Kearney.

Instructor's Resource Manual with Test Items, 6/e ISBN: 0-618-43775-4 (Boston: Houghton Mifflin Company, 2005). Included on the *Instructor's Resource CD-ROM* that accompanies *State and Local Government, 6/e* by Ann Bowman and Richard Kearney.

"The Montana State Budget: The 2005 Biennium Update," co-authored with Jesse Laslovich of the Montana House of Representatives. Included in *Proceedings, Roundtable: State Budgeting in the 13 Western States (2004 State Reports)*, edited by Robert Huefner and Carl Mott. Center for Public Policy and Administration, University of Utah, Salt Lake City, Utah.

"The Montana State Budget: The 2005 Biennium," co-authored with Jesse Laslovich of the Montana House of Representatives. Included in *Proceedings, Roundtable: State Budgeting in the 13 Western States (2003 State Reports)*, edited by Robert Huefner and Carl Mott. Center for Public Policy and Administration, University of Utah, Salt Lake City, Utah.

"Does Deliberation Work? A Summary of the Usefulness of Deliberation in Professional and Civic Organizations." *A report prepared for the Kettering Foundation (April 2003). The report is available online at <http://ncdd.org/rc/item/1623>*

Instructor's Resource Manual with Test Items, Essentials Edition, 2/e. ISBN: 0-618-21460-7 (Boston: Houghton Mifflin Company, 2003). Accompanies *State and Local Government, The Essentials, 2/e* by Ann Bowman and Richard Kearney.

"The Montana State Budget," co-authored with Michael Laslovich. Included in *Proceedings, Roundtable: State Budgeting in the 13 Western States (2002 State Reports)*, edited by Robert Huefner and Carl Mott. Center for Public Policy and Administration, University of Utah, Salt Lake City, Utah.

Instructor's Resource Manual with Test Items, 5/e ISBN: 0-618-13208-2 (Boston: Houghton Mifflin Company, 2002). Accompanies *State and Local Government, 5th Edition* by Ann Bowman and Richard Kearney.

"The Montana State Budget," co-authored with Michael Laslovich. Included in *Proceedings, Roundtable: State Budgeting in the 13 Western States (2000 State Reports)*, edited by Robert Huefner and F. Ted Herbert. Center for Public Policy and Administration, University of Utah, Salt Lake City, Utah.

Instructor's Resource Manual with Test Items, Essentials Edition. ISBN: 0-618-00033-X (Boston: Houghton Mifflin Company, 2000). Accompanies *State and Local Government, Essentials Edition* by Ann Bowman and Richard Kearney.

"Privatization Popular Among Local Governments," *Montana Business Quarterly*, Vol. 37, No. 4 (Winter 1999), pp. 17-20.

Instructor's Resource Manual with Test Items, 4/e, ISBN: 0-395-90618-0. (Boston: Houghton Mifflin Company, 1999). Accompanies *State and Local Government, 4th Edition* by Ann Bowman and Richard Kearney.

"City Orientations and Privatization," *Southeastern Political Review*, (June 1997) Vol. 25, No. 2, pp. 339-352.

"How Much Privatization? A Research Note Examining the Use of Privatization by Cities in 1982 and 1992," *Policy Studies Journal*, (Winter 1996) Vol. 24, No. 4, pp. 632-640.

"Cities and Privatization: Examining the Effect of Fiscal Stress, Wealth, and Location in Mid-Sized Cities," *Policy Studies Journal*, (Spring 1996) Vol. 24, No. 1, pp. 135-144.

"Developing a Competency-based MPA Curriculum," co-authored with Jonathan Tompkins and Michael Laslovich, *Journal of Public Administration Education*, (October 1996) Vol. 2, No. 2, pp. 117-131.

"Municipal Fiscal Health and Privatization," *Southeastern Political Review*, (March 1995) Vol. 23, No. 1, pp. 49-66.

"Does Privatization Make A Difference? The Impact of Private Contracting on Municipal Efficiency," *International Journal of Public Administration*, Vol. 17, No. 7, (1994) pp. 1299-1325.

CONFERENCE PAPERS (*This is a partial listing of conferences and papers*)

"The Montana 2019 Biennium Budget Update," with Christina Barsky, Presented at the Annual Meeting of the Western Political Science Association (April 2018) in San Francisco, CA.

"The Montana 2019 Biennium Budget," with Christina Barsky, Presented at the Annual Meeting of the Western Political Science Association (April 2017) in Vancouver, BC.

"The Montana 2017 Biennium Budget Update," with Christina Barsky, Presented at the Annual Meeting of the Western Political Science Association (April 2016) in San Diego, CA.

"The Montana 2017 Biennium Budget," with Orry Hatcher, Presented at the Annual Meeting of the Western Political Science Association (April 2015) in Las Vegas, NV.

"The Montana 2015 Biennium Budget Update," with Orry Hatcher, Presented at the Annual Meeting of the Western Political Science Association (April 2014) in Seattle, WA.

"The Montana 2015 Biennium Budget," with Julie DeSoto, Presented at the Annual Meeting of the Western Political Science Association (March 2013) in Hollywood, CA.

"The Montana Budget 2013 Biennium Update," Presented at the Annual Meeting of the Western Political Science Association (March 2012) in Portland, OR.

"The Montana State Budget: The 2013 Biennium Budget." Prepared for the Annual Meeting of the Western Political Science Association (April 2011) in San Antonio, TX.

"The Montana State Budget: The 2011 Biennium update," with Michael Vandenberg. Presented at the Annual Meeting of the Western Political Science Association (April 2010) in San Francisco, CA.

"The Montana State Budget: The 2011 Biennium." Presented at the Annual Meeting of the Western Political Science Association (March 2009) in Vancouver, British Columbia, Canada.

"The Montana State Budget: The 2009 Biennium Update," with Monica Koemans. Presented at Annual Meeting of the Western Political Science Association (March 2008) in San Diego, CA.

"The Montana State Budget: The 2009 Biennium." Presented at the Annual Meeting of the Western Political Science Association (March 2007) in Las Vegas, NV.

"The Montana State Budget: The 2007 Biennium Update." Presented at the Annual Meeting of the Western Political Science Association (March 2006) in Albuquerque, NM.

"The Montana State Budget: The 2005 Biennium Update." Presented at the Annual Meeting of the Western Political Science Association (March 2004) in Portland, OR.

"The Montana State Budget: The 2005 Biennium," co-authored with Jesse Laslovich (a member of the State of Montana House of Representatives). Presented at the Annual Meeting of the Western Political Science Association (March 2003) in Denver, CO.

"The Montana State Budget: 2002 Update," co-authored with Michael Laslovich. Presented at the Annual Meeting of the Western Political Science Association (March 2002) in Long Beach, CA.

Panelist on the Kettering Foundation's *National Conference on Local Government Roundtable*, November 27-28, 2001 (Dayton, OH).

"Municipal Privatization: Successes, Failures, and Prospects for the New Century," Presented at the Annual Meeting of the Southern Political Science Association (November 2001) in Atlanta, GA.

"The Montana State Budget, The 2003 Biennium: Western States Budgeting Roundtable," co-authored with Michael Laslovich. Presented at the Annual Meeting of the Western Political Science Association (March 2001) in Las Vegas, NV.

"Reformism and Public Policies in American Cities Revisited." Presented at the Annual Meeting of the Southern Political Science Association (November 2000) in Atlanta, GA.

"The Montana State Budget, 2000 Update: Western States Budgeting Roundtable," co-authored with Michael Laslovich. Presented at the Annual Meeting of the Western Political Science Association (March 2000) in San Jose, CA.

"Privatization in the Era of Reinvention." Presented at the Annual Meeting of the Southern Political Science Association (November 1999) in Savannah, GA.

"Local Governments, Fiscal Stress, and Privatization." Presented at the Annual Meeting of the Western Political Science Association (March 1999) in Seattle, WA.

"Municipal Finances, Demographics, and Privatization." Presented at the Annual Meeting of the Western Political Science Association (March 1998) in Los Angeles, CA.

"How Much Privatization? The Case of Montana." Presented at the Annual Meeting of the Western Political Science Association (March 1997) in Tucson, AZ.

"How Much Privatization?" A Research Note Examining the Use of Privatization in Cities in 1982 and 1992." Presented at the Annual Meeting of the Southern Political Science Association (November 1996) in Atlanta, GA.

"Fiscal Health, Spending Patterns, and Privatization." Presented at the Annual Meeting of the Southern Political Science Association (November 1995) in Tampa, FL.

"City Orientations and Privatization." Presented at the Annual Meeting of the Western Political Science Association (March 1995) in Portland, OR.

"What Types of Cities Use Privatization?" Presented at the Annual Meeting of the Southern Political Science Association (November 1994) in Atlanta, GA.

"Municipal Fiscal Health and Privatization: An Analysis of Mid-Sized Cities." Presented at the Annual Meeting of the Southern Political Science Association (November 1993) in Savannah, GA.

"Privatization in the States." Presented at the Annual Meeting of State Legislative Auditors, a division of the National Conference of State Legislatures (May 1993) in Charleston, SC.

"Municipal Dynamics and Privatization." Presented at the Annual Meeting of the Midwest Political Science Association (April 1993) in Chicago, IL.

"Cities, Fiscal Stress, and Privatization." Presented at the Annual Meeting of the Southern Political Science Association (November 1992) in Atlanta, GA.

"Does Privatization Make A Difference?" Presented at the Annual Meeting of the Midwest Political Science Association (April 1992) in Chicago, IL.

CURRENT RESEARCH AND PROJECTS

"The Montana 2020 Biennium Budget," to be presented at the Annual Meeting of the Western Political Science Association in San Diego, 2019.

Place of birth: Asheville, NC

Retired, May 2019.