

**Sara Rinfret, PhD**  
Associate Professor  
Department of Public Administration & Policy  
Alexander Blewett School of Law's Baucus Institute  
University of Montana  
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## **EDUCATION**

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Doctorate of Philosophy, Political Science, Northern Arizona University (with distinction). 2009.  
*Fields of Study*: Public Policy, Public Administration, American Politics, Environmental Policy  
*Dissertation*: "Changing the Rules: Interest Groups and Federal Environmental Rulemaking"  
*Dissertation Committee*: David Schlosberg (chair), Jacqueline Vaughn, Frederic Solop, and Stuart Shulman

Master of Public Administration, The Ohio State University, John Glenn School of Public Affairs. 2005.  
*Thesis*: "Racing to the Top: States and Climate Change Policies"  
*Thesis Chair*: Trevor Brown

Bachelor of Arts, Political Science and History (with honors), Otterbein College. 2003.

## **PROFESSIONAL EMPLOYMENT**

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Associate Professor & Chair, Department of Public Administration & Policy, University of Montana: 2019-current

Associate Professor & Director, Master of Public Administration Program, 2017-current

Co-Director, Social Science Research Laboratory, 2016-current

Academic Director, Montana New Leadership Institute, 2016-current

Assistant Professor, Department of Political Science, 2014-2017

Assistant Director, Master of Public Administration Program, 2014-2017

Affiliate, Climate Studies Minor Steering Committee, 2015-current

Courses Taught: Environmental Policy, Women, Policy & Public Administration, Introduction to Public Service, Regulatory Policy and Administration, Environmental Governance, Human Resource Management, Public Policy Cycle and the Climate, Public Administration, Organizational Theory, Global Leadership Initiative Capstone, State and Local Government, Polling & Training

Assistant Professor, Department of Political Science, Hartwick College: 2011-2014

Pre-law Coordinator, 2011-2014

Co-coordinator, Environmental Science and Policy Minor, 2011-2014

Courses Taught: U.S. Government and Politics, State and Local Politics, Public Administration, Environmental Policy and Politics, Courts and Judicial Process, Public Policy, Regulatory Policy and Administration, Sustainable Public Policies in Arizona (travel course)

Assistant Professor, Department of Public and Environmental Affairs, University of Wisconsin Green Bay: 2009-2011

Affiliate, Environmental Science and Policy Graduate Program: 2009-2011

Internship Coordinator, Department of Public and Environmental Affairs: 2009-2011

Courses Taught: Regulatory Policy and Administration, American Government and Politics, State and Local Government, Leadership and Human Resources, Natural Resources, Law, Policy and Administration, Introduction to Public Administration, Costa Rica National Parks Travel Course

Instructor, Department of Political Science, Northern Arizona University: 2007-2009  
Courses Taught: Introduction to Public Policy and American Politics

Teaching Assistant, Department of Political Science, Northern Arizona University: 2005-2007  
Courses Taught: Environmental Policy, Politics and Film, Political Parties and Interest Groups, E-Government, Congress, Campaigns and Elections, Judicial Politics, Junior Writing Course, Research Methods

Instructor, Public Agency Service, Northern Arizona University: 2005-2009  
Courses Taught: Introduction to Public Administration, Politics and Organizations, Public Personnel Policy, Organizational Theory, Ethics and Administration

## **PUBLICATIONS**

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### ***Books:***

Rinfret, Sara R. and Michelle C. Pautz. 2019. "U.S. Environmental Policy in Action." 2<sup>nd</sup> edition (fully revamped, 2 new chapters). Palgrave: MacMillan.

Layzer, Judith and Sara Rinfret, 2019. "The Environmental Case." CQ Press.

Rinfret, Sara, Scheberle, Denise, and Michelle C. Pautz. 2018. "Public Policy: A Concise Introduction." CQ Press.

Rinfret, Sara R. and Michelle C. Pautz. 2014. "U.S. Environmental Policy in Action: Practice and Implementation." Palgrave: MacMillan.

Pautz, Michelle and Sara R. Rinfret. 2012. "The Lilliputians of Environmental Regulation: The Perspective of State Regulators." New York, NY: Routledge.

### ***Chapters in Edited Volumes:***

Rinfret, Sara R. and Michelle C. Pautz. 2018. "Gender, Class Format, and Student Attitudes Towards Political Participation." Chapter 8 in Ekaterina Levintova and Allison Staudinger's *Political Science Classroom*. Indiana University Press.

Rinfret, Sara R. and Jeffrey J. Cook. 2015. "Rulemaking" *Oxford Bibliographies* in "Environmental Science." Ed. Ellen Wohl. New York: Oxford University Press. ([updated in 2018](#))

Pautz, Michelle and Sara R. Rinfret. 2014. "The Regulatory Interactions of Front-Line Environmental Regulators, Chapter 4 in Lee Paddock and Jessica Wentz's *Next Generation of Environmental Compliance: The Environmental Law Institute*.

Rinfret, Sara R. and Scott R. Furlong. 2013. "Defining Environmental Rulemaking, Chapter 17" in Michael E. Kraft and Sheldon Kamieniecki's *Oxford Handbook of U.S. Environmental Policy*.

### ***Refereed Articles:***

Rinfret, Sara. 2019. "Debating the Issues and Finding a Middle Ground." Forthcoming in *PS: Political Science*.

Rinfret, Sara, Barsky, Christina, and Samuel Scott. 2018. "Public Perceptions, Election Administration, and Street Level Bureaucrats." *Public Administration Quarterly* 42(4): 69-72.

Rinfret, Sara and Michelle Pautz. 2018. "On the Front-Lines of Implementing Environmental Regulation: The Perspective of the Regulated Community in Montana." *Review of Policy Research*. 35 (3): 422-438.

Rinfret, Sara and Michelle Pautz. 2017. "In the Eye of the Storm: How Montana and Ohio Are Framing the

- Debate about the Clean Power Plan Rule.” *Environmental Practice* 19(1): 26-37.
- Rinfret, Sara. 2017. “Experiential Learning and Pathways to Carbon Neutrality.” *PS: Political Science* 50(3) 842-848.
- Rinfret, Sara. 2017. “Public Land Agencies, OIRA, and Rulemaking.” *Public Administration Quarterly* 41 (1) 183-189.
- Rinfret, Sara and Jeffrey Cook. 2016. “The NPS and Ossification: Does it Still Exist?” *International Journal of Public Administration* doi: 10.1080/01900692.2015.1076841
- Pautz, Michelle C., Rinfret, Sara R. and Melissa Rorie. 2016. “The Regulatory Thicket: Regulators and Environmental Professionals” *International Journal of Public Administration* <http://dx.doi.org/10.1080/01900692.2015.1076002>.
- Rinfret, Sara R. and Michelle C. Pautz. 2015. “Understanding Public Policymaking through the Work of Committees: Utilizing a Student-Led Congressional Hearing Simulation.” *Journal of Political Science Education* 11(4): 442-454.
- Rorie, Melissa, Rinfret, Sara, and Michelle Pautz. 2015. “The Thin Green Line: Examining Environmental Regulation and Environmental Offending from Multiple Perspectives.” *International Journal of Law, Crime, and Justice* 43: 586-608.
- Cook, Jeffrey J. and Sara R. Rinfret. 2014. “Are They Really So Different? Climate Change Rule Development in the US and UK.” *Journal of Public Affairs* 15 (1): 79-85.
- Pautz, Michelle C. and Sara R. Rinfret. 2014. “State Environmental Regulators: Perspectives about Trust with their Regulatory Counterparts.” *Journal of Public Affairs* doi: 10.1002/pa.1558
- Rinfret, Sara R. and Jeffrey J. Cook. 2014. “Inside EPA Rulemaking: The Reality of Reg Neg Lite” *Environmental Policy and Governance* 24: 122-133.
- Rinfret, Sara, Pautz, Michelle and Jeffrey J. Cook. 2014. “Understanding State Rulemaking Processes: Developing Fracking Rules in Colorado, New York, and Ohio.” *Review of Policy Research* 2 (31): 88-104.
- Cook, Jeffrey J. and Sara R. Rinfret. 2013. “A Revised Look: EPA Rulemaking Processes.” *Journal of Environmental Studies and Sciences* 3 (3): 279-289.
- Cook, Jeffrey J. and Sara R. Rinfret. 2013. “The EPA Regulates GHG Emissions: Is Anyone Paying Attention?” *Review of Policy Research* 30 (4): 263-280
- Rinfret, Sara R. and Michelle Pautz. 2012. “Attitudes and Perspectives of Front-Line Workers in Environmental Policy: A Case Study of Ohio’s Environmental Protection Agency and Wisconsin’s Department of Natural Resources.” *Journal of Public Affairs* 10.
- Rinfret, Sara R. 2012. “Simulating City Councils: Increasing Student Involvement and Awareness.” *PS: Political Science and Politics* 45(3): 513-515.
- Pautz, Michelle and Sara R. Rinfret. 2011. “Making Sense of the Front-Lines: Environmental Regulators in Ohio and Wisconsin.” *Journal of Environmental Studies and Sciences* 1: 277-288.
- Rinfret, Sara R. 2011. “Cleaning up the Air: The EPA and Shuttle Diplomacy.” *Environmental Practice* 13 (3): 1-8.

Rinfret, Sara R. 2011. "Frames of Influence: U.S. Environmental Rulemaking Case Studies." *Review of Policy Research* 28 (3): 231-245.

Gibson-Bush, Brigitte and Sara R. Rinfret. 2011. "Environmental Adult Learning and Transformation in Formal and Nonformal Settings." *Journal of Transformative Education* 8 (2): 71-88.

Rinfret, Sara R. 2011. "Behind the Shadows: Interests, Influence, and the U.S. Fish and Wildlife Service." *Human Dimensions of Wildlife: An International Journal* 16 (1): 1-14.

Munn, Sunny, Rinfret, Sara R. and Kendra Davitt. 2010. "Recognizing Privilege: Rural, Urban and International Perspectives." *New Horizons in Adult Education and Human Resource Development*. (24) 2.

Rinfret, Sara R. 2009. "Controlling Animals: Power, Foucault, and Species Management." *Society and Natural Resources*. (22) 6: 1-8.

Schlosberg, David and Sara R. Rinfret. 2008. "Ecological Modernization, American Style." *Environmental Politics*. (17)2: 254-275. Also published in Bomberg, Elizabeth and David Schlosberg. 2009. *Environmentalism in the United States: Changing Conceptions of Activism*. New York, NY: Routledge.

**Government Reports or Other Publications:**

Rinfret, Sara, Scott, Samuel and Shane St. Onge. 2018. "City of Missoula Budget Survey."

Rinfret, Sara, Barsky, Christina, and Karis Harris. 2017. "Training Plan for Montana PHSD."

Rinfret, Sara, Barsky, Christina, and Karis Harris. 2018. "Workforce Assessment for Montana PHSD."

Rinfret, Sara. 2017. "Research Challenges the View that Environmental Regulations are Anti-Business." for the Conversation. Available: <https://theconversation.com/research-challenges-the-view-that-environmental-regulators-are-anti-business-67038>

Rinfret, Sara, Barsky, Christina, and Sam Scott. 2016. "Missoula County Voter Project." Report for the Missoula County Board of Elections.

Cook, Jeffrey J. and Sara R. Rinfret. 2014. "Prospects for an Interstate Cap and Trade for Greenhouse Gases." University of Pennsylvania Law School's Regulatory Blog. Available: <http://www.regblog.org/2014/03/20-cook-rinfret-cap-trade.html>

Cook, Jeffrey J. and Sara R. Rinfret. 2013. "Adjusting the Social Cost of Carbon: A Commonsense Revision." University of Pennsylvania Law School's Regulatory Blog. Available: <http://www.regblog.org/2013/08/20-cook-rinfret-scc.html>

Pautz, Michelle and Sara R. Rinfret. 2013. "Often Forgotten Actors in Environmental Regulation." University of Pennsylvania Law School's Regulatory Blog. Available: <http://www.regblog.org/2013/02/04-pautz-rinfret-state-environment.html>

Solop, Fred, Kelly, Mike, Newell, Shawn, and Sara Rinfret. 2009. "Indigenous Community Visitor Needs at Bandelier National Monument." Report for Bandelier National Monument and New Mexico State Parks.

**Under Review and Works in Progress:**

"Elections Administration and Montana." in progress.

"Regulatory Training and Environmental Agencies." in progress.

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## **TEACHING HONORS**

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University of Montana, Most Inspirational Teacher, selected by University of Montana alumni, Spring 2018

Pi Sigma Alpha Epsilon Mu, National Political Science Honorary Society (serve as advisor), Best Chapter Award, 2017 & 2018

University of Montana, Helen and Winston Cox Educational Excellence Award for faculty, Spring 2017

University of Montana, Greening UM Award for faculty, Spring 2015 (nominee), Spring 2016 (recipient)

Hartwick College, Advisor of Year, 2012-2013

University of Wisconsin-Green Bay, "Faculty that have positively impacted my education," Spring 2012

University of Wisconsin-Green Bay, "Faculty that have positively impacted my education," Fall 2011

University of Wisconsin-Green Bay, Teaching Scholar, 2010-2011

University of Wisconsin-Green Bay, Student Nominated Teaching Award Nominee, award to recognize a professor for excellent teaching from a student perspective, 2010 and 2011

University of Wisconsin-Green Bay, National Residence Hall Honorary Faculty Member of the Year Nominee, 2010

Northern Arizona University's Sophomore Survey, mentioned as "NAU faculty that has positively influenced student experiences," 2008-2009.

Northern Arizona University, Department of Political Science Graduate Teaching Award, outstanding teaching for the department, 2008-2009

Northern Arizona University, Graduate Student Teaching Award, NAU's highest valued graduate student teacher for the university, 2008-2009

## **GRANTS AND AWARDS**

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University of Montana Changemaker, Selected by UM President's Office for commitment to service, 2018

NASPAA Next Nominee and Recipient, Leadership Institute for Public Affairs Education, 2018

Alumni Author of the Month, Otterbein College, for Environmental Policy textbook published, 2017

University of Montana, Small Grant Program, Amount Awarded - \$5,000 (public administration and election administration) for 2017-2018

Ford Foundation (with Justin Angle and Bryce Ward), Amount Requested, \$50,000 (political partisanship and economic mobility)

MT DPHHS Grant (with Christina Barsky and Kari Harris), Amount Awarded - \$40,000 (workforce assessment survey and training development), 2016-2017

Women's Foundation of Montana (with Deena Mansour and Kim Dudik), Amount Awarded - \$7,500 (to help support New Leadership MT, program for college women to run for office), 2016

Spencer Research Grant (with Nicky Phear), Amount Requested - \$50,000 (climate action deliberations in Montana), 2016

Nominee, Emerging Scholar Award, STEP Section of APSA, 2016

Centennial Research Grant, APSA, Amount Requested – \$5,000 (state rulemaking project), revise and resubmit, 2016

University of Montana, Student Instructional Enhancement Grant, Amount Requested - \$13,000 (new classroom furniture for the political science classroom), 2016

University of Montana, Seed Grant Program, Amount Requested - \$15,000 (environmental regulators and the regulated in Montana), declined

Fulbright Specialist, curriculum development, policy writing, and rulemaking with the University of Aarhus (Denmark), Spring 2016

University of Montana, Small Grant Program, Amount Awarded - \$3,800 (environmental regulators and the regulated in Montana) for 2015-2016

University of Montana, Student Instructional Enhancement Grant, Amount Awarded - \$1560 (new technology for the political science seminar classroom) for 2015

University of Montana, Davidson Honors College, Undergraduate/Student Faculty Research Award, Amount awarded - \$500 (scholarship for Hailey Duffin to work on undergraduate research project) for 2014-2015

University of Montana, Global Leadership Institute (GLI) Capstone Mentor, Amount awarded - \$4,000 to work with students in the honors college for 2015-2017

Fulbright Specialist Roster Recipient, on the roster for political science and public administration until placement, awarded, Fall 2014

Fulbright Finalist, Consensus or Contradiction: The Future of Environmental Rulemaking in the U.S. and Sweden, Spring 2014 and Spring 2015

Hartwick College Faculty Research Grant, For the Project: “Gender Participation and U.S. Government.” Amount awarded - \$1,200, 2014-2015 (Undergraduate researcher: Amanda Robinson)

Hartwick College Winifred Wandersee Scholar in Residence Recipient. Amount awarded - \$5,000 and a reduced teaching load to complete environmental policy textbook, 2013-2014

Hartwick College, Faculty Development Grant, Amount awarded - \$500, to present research on environmental education, Spring 2013 and Fall 2013

Hartwick College Mellon Grant Recipient for First Year Experience Course. Amount awarded - \$1,100, for students to visit with state lawmakers in Albany, NY, Fall 2012

Hartwick College Faculty Research Grant, For the Project: “The Neglected Role of State Environmental Rule-Writers.” Amount awarded - \$3,612, 2012-2013 (Undergraduate researches: Alyssa Napolitano and Brooke Ritchey)

National Science Foundation, Law and Social Science Program (Division of Social and Economic Sciences), For the Project: “On the Front-lines of Environmental Regulation: The Neglected Roles of Environmental Rule-

writers & Inspectors” (Winter 2012 and July 2013, declined)

University of Wisconsin-Green Bay, Teaching Scholar, Amount awarded - \$1,000, 2010-2011

University of Wisconsin-Green Bay, Research Grant in Aid, Amount awarded - \$300, 2009-2010

Northern Arizona University, Department of Political Science, Dissertation Award, Amount awarded - \$1,000, 2008–2009

P.E.O (Philanthropic Educational Organization) Scholar Award Nominee, Flagstaff, AZ Chapter, 2006

Northern Arizona University Center for Training and E-Learning Grant, co-investigators Sara Rinfret, Mark Montoya, and Katie Desmond, Amount awarded - \$4,500, 2006

Excellence in Community Service, The Ohio State University, 2005

### **CONFERENCE PRESENTATIONS**

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Rinfret, Sara. “U.S. Environmental Policymaking in the Trump Era.” Panel at the 2018 American Political Science Association Annual Meeting, Boston, MA.

Rinfret, Sara (with Justin Angle). “Big Sky Poll.” Paper presented at the 2018 American Public Opinion Conference Annual Meeting, Denver, CO.

Rinfret, Sara (with Christina Barsky). “The Gatekeepers of US Elections.” Paper presented at the 2018 Western Political Science Conference Annual Meeting, San Francisco, CA.

Rinfret, Sara. “Debating the Issues.” Paper presented at the 2018 American Political Science Association Teaching and Learning Conference, Baltimore, MD.

Rinfret, Sara. “A View from the Regulated in Montana.” Paper presented at the 2017 Western Political Science Conference Annual Meeting, Vancouver, Canada.

Rinfret, Sara (with Christina Barsky). “On the Front-Lines of Elections Administration.” Paper presented at the 2017 Western Political Science Conference Annual Meeting, Vancouver, Canada.

Rinfret, Sara (with Michelle Pautz). “Political Participation and Course Delivery.” Paper presented at the 2017 American Political Science Association Teaching and Learning Conference, Long Beach, CA.

Rinfret, Sara. “Students Set the Tone: Meeting Carbon Goals.” Paper presented at the 2016 Western Political Science Conference Annual Meeting, San Diego, CA.

Rinfret, Sara (with Michelle Pautz). “111d and the Future of Coal.” Paper presented at the 2016 Southern Political Science Association Annual Meeting, San Juan, Puerto Rico.

Rinfret, Sara. “Stop or Go: Public Lands, OIRA, and Rulemaking.” Paper presented at the 2015 Western Political Science Association Annual Meeting, Las Vegas, NV

Rinfret, Sara (with Jeffrey Cook). “Ossification and NPS Rulemaking.” Paper presented at the 2015 Western Political Science Association Annual Meeting, Las Vegas, NV

Rinfret, Sara (with Jeffrey Cook). “Comparing Regulatory Approaches in the U.S. and UK.” Paper presented at the 2014 American Political Science Association Annual Meeting, Washington, D.C.

Rinfret, Sara (with Jeffrey Cook). "Reg-Neg Lite." Paper presented at the 2014 Western Political Science Annual Conference Meeting, Seattle, WA.

Rinfret, Sara (with Jeffrey Cook and Michelle Pautz). "Fracking Policy in CO, OH, and NY." Paper presented at the 2014 Midwest Political Science Annual Conference Meeting, Chicago, IL.

Rinfret, Sara (with Michelle Pautz, Robert Duffy, and Jeffrey Cook). "The Future of Environmental Regulations: The Perspectives of Teachers, Scholars, and Students." Symposium discussion for the 2013 Association for Environmental Studies and Sciences Conference, Pittsburgh, PA.

Rinfret, Sara (with Michelle Pautz). "Whom Do We Trust?" Paper presented at the 2013 Law and Society Conference, Boston, MA.

Rinfret, Sara (with Michelle Pautz). "Environmental Regulators: A View from the States." Paper presented at the 2013 Western Political Science Conference Annual Meeting, Hollywood, CA.

Rinfret, Sara (with Jeffrey Cook). "The EPA Regulates GHGs: Who's Paying Attention?" Paper presented at the 2013 Western Political Science Conference Annual Meeting, Hollywood, CA.

Rinfret, Sara (with Michelle Pautz). "The Lilliputians of Environmental Regulation." Paper presented at the 2012 American Political Science Association Conference, New Orleans, LA.

Rinfret, Sara (with Michelle Pautz). "Front-line Environmental Regulators and their Interactions with the Regulated Community: The Lilliputians of U.S. Environmental Policy." Paper presented at the 2012 Law and Society Conference, Honolulu, Hawaii.

Rinfret, Sara (with Michelle Pautz). "Attitudes and Perspectives of Front-Line Workers in Environmental Policy: A Case Study of Ohio EPA and Wisconsin DNR." Paper presented at the 2012 Western Political Science Conference Annual Meeting, Portland, OR.

Rinfret, Sara. 2011. "Protecting the Environment: The EPA's New Approach." Paper presented at the 2011 American Political Science Association Annual Meeting, Seattle, WA.

Rinfret, Sara (with Michelle Pautz). 2011. "The Role of Environmental Front-Line Regulators." Paper presented at the 2011 Law and Society Annual Conference, San Francisco, CA.

Rinfret, Sara (with Michelle Pautz). 2011. "A New Perspective: Environmental Policy and Front-line Regulators." Paper presented at the 2011 Midwest Political Science Association Annual Conference, Chicago, IL.

Rinfret, Sara. 2011. "Cleaning up the Air: The EPA and Shuttle Diplomacy." Paper presented at the 2011 Western Political Science Association Annual Conference, San Antonio, TX.

Rinfret, Sara. 2010. "The Importance of Rule Development." Paper presented at the 2010 Midwest Political Science Association Annual Conference, Chicago, IL.

Rinfret, Sara. 2010. "Frame Analysis and Rule Development." Paper presented at the 2010 Western Political Science Association Annual Conference, San Francisco, CA.

Rinfret, Sara. 2009. "Interest Groups and Environmental Rulemaking." Paper presented at the 2009 American Political Science Association Annual Conference, Toronto, Canada.

Rinfret, Sara. 2009. "Changing the Rules: Interest Groups and Federal Environmental Rulemaking." Paper



presented at the 2009 Western Political Science Association Annual Conference, Vancouver, British Columbia, Canada.

Rinfret, Sara. 2008. "Differences in Motorized Use: Examining the National Park Service's 2000 Personal Watercraft Rule." Paper presented at the 2008 Western Political Science Association Annual Conference, San Diego, CA.

Rinfret, Sara (with David Schlosberg). 2007. "Ecological Modernization, American Style." Paper presented at the 2007 Western Political Science Association Annual Conference, Las Vegas, NV.

Rinfret, Sara. 2006. "Global Warming Emissions and The United States: Will Future State Policies Impact Emissions Reductions?" Paper presented at the 2006 Western Political Science Association Annual Conference, Albuquerque, NM.

Rinfret, Sara (with Mark Montoya and Katie Desmond). 2006. "Enhancing Learning and Teaching With Technology: A Conversation About Engaging Learners in and out of the Classroom." Presentation given at Northern Arizona University E-Learning Session.

Rinfret, Sara. 2005. "What is Driving State Emissions Levels? Will Future State Policies Impact Emissions Reductions." Paper presented at The Ohio State University Thesis Open Forum.

Rinfret, Sara (with Sunny Munn and Kendra Davitt). 2004. "Privilege: Uncovering the Meaning of White, American, and Female." Paper presented at the 2004 Race, Gender, & Class Annual Conference, Southern University of New Orleans.

## **INVITED TALKS**

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University of Montana, Keynote Speaker for the Davidson Honors College Phi Kappa Phi Induction Ceremony. Spring 2018.

University of Montana, InnovateUM, "Building Community Partnerships." (with Andrea Vernon) Spring 2018.

Colorado State University, "Environmental Regulation." Spring 2018.

University of Montana Faculty Development, "Managing Groups in the Classroom (with Justin Angle)." Spring 2018.

University of Montana Public Health Graduate Program, "Qualitative Research." Spring 2017.

U.S. Environmental Protection Agency, "Next Generation of Environmental Compliance." Spring 2017.

University of Montana Staff Ambassadors. "Leadership and Your Role at UM," Presentation for the University of Montana Staff Ambassadors, Fall 2016.

The Future of the Clean Power Plan, "Understanding Regulatory Processes," Lecture for the University of Montana Law School, Fall 2016.

Montana Telecommunications Conference, "The State of American Politics," Fall 2016

Perspective Student Orientation, University of Montana, "Environmental Policy Lecture," Summer 2016

Missoula County Board of Elections, "Missoula County Voter," Spring 2016.

University of Aarhus (Denmark), "Framing and the Future of Coal," Spring 2016.

University of Montana, “Beyond Gridlock.” Lecture for Climate Studies Minor, Fall 2015.

University of Montana, “Rules of the Game.” Lecture for Professor Jordan Gross’ Environmental Crime, Fall 2015.

KGVO News Talk Radio, “Environmental Policy.” August 2015.

University of Montana, “Federal and State Regulations.” Panel for the University of Montana’s Asia Energy Summit, Spring 2015.

University of Montana, “A Conversation about Divestment.” Panel for University of Montana, Fall 2014.

University of Montana, “U.S. Environmental Policy,” Lecture for Climate Studies minor, Fall 2014.

University of Montana, “Where the Rubber Meets the Road: U.S. Environmental Regulation,” Philosophy Forum, Fall 2014.

Hartwick College, “A Practical Approach to Understanding Environmental Policy,” Faculty lecture series, Spring 2014.

Hartwick College, “D2L Dropbox Basics,” Lead faculty training for opening workshop, Fall 2013

Hartwick College, “Professional Women in Academia” Sponsored by the Office of Social Issues and Wellness. Spring 2013

U.S. Environmental Protection Agency, “Next Generation of Environmental Compliance.” Fall 2012

Hartwick College, “Understanding How to Use Blackboard Tools,” Fall 2012

Hartwick College Political Science Research Methods, “Qualitative Research Approaches,” Spring 2012

Wisconsin Department of Natural Resources, “DNR and Front-Line Regulators,” Summer 2011

Door County Democratic Party Annual Meeting, “Understanding Voting Constituencies,” Spring 2011

University of Wisconsin-Green Bay Teaching Scholars Forum, “The Impact of Online Learning,” Spring 2011

Wisconsin Department of Natural Resources, “Environmental Policy and the Importance of Front-Line Regulators,” Summer 2010

University of Wisconsin-Green Bay Environmental Science and Policy Perspectives Course, “Behind the Science: Environmental Rulemaking,” Fall 2010

Northern Arizona University New Student Orientation, “Surviving Your First Year,” August 2006 and 2008

Northern Arizona University, Workshop for NAU Undergraduates interested in applying to graduate school, Spring 2008

#### **REFeree AND EDITORIAL WORK**

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Final Edit for: Judith Layzer’s *the Environmental Case* (CQ Press.).

Reviewer of articles for: *PS: Political Science, Journal of Political Science Education, Public Administration*

*Review, Journal of Information Technology and Politics, Policy Studies Journal, Administration and Society, Political Research Quarterly, and New Horizons: Journal for Human Resource Development, Human Dimensions of Wildlife, Environmental Politics, Social Science Quarterly, Society of Natural Resources, Review of Policy Research*

Reviewer of book manuscripts for: Routledge, Llorens *Public Personnel Management and Case Studies*; Pearson, eText Revel; CQ Press, Douglas Belle and Kenneth Nash's, *A Novel Approach to Politics*; W.W. Norton and Company, "Bureaucracy in a Democracy chapter" in Benjamin Ginsburg, Theodore Lowi, and Margaret Weir's *We the People*; W.W. Norton and Company, "Bureaucracy chapter" in William Bianco and David Canon's *American Politics Today*

Reviewer of research: National Science Foundation, Science and Technology Project, Division of Social and Economic Sciences

### **HONORS PROJECTS AND THESES**

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Masters Committee Member for Erika Mickelson, University of Montana (Forestry), 2017-2018

Master Committee Member for Erik Alnes, University of Montana (Forestry), 2016-2017,

Dissertation Committee Member for Jeff Cook (Colorado State Political Science Doctoral Program), 2015-2017

High Honors Committee Member for University of Montana Department of Political Science  
Betsy Story and Shane St. Onge, Spring 2016  
Sierra Anderson, Spring 2017

Mentor, University of Montana's Global Leadership Initiative (GLI) Capstone, 2015-2017

Thesis Committee Member for John Stanfield (Philosophy Department), University of Montana, 2014-2015

Advisor, University of Montana's Undergraduate Research Award, 2014-2016  
*Student advised:* Hailey Duffin (secretary of state); Katie Atherly (glass recycling); Cody Meixner (public administration and ASUM); Betsy Story (voter participation)

Undergraduate Honors Challenge Advisor, Hartwick College, 2011-2014  
*Students advised:* Alyssa Napolitano (education and public administration), Jenn Davis (regulatory policy)

Undergraduate Research Project Advisor, Hartwick College, 2011-2014  
*Students advised:* Rob Tracey (communication and PA, presented at Union College), Nicole Daniels (environmental justice, Bard College symposium)

Thesis advisor, Hartwick College, Department of Political Science, 2011-2014  
*Students advised:* Michael Morrison (FEMA disaster preparedness), Dexter Freeburg (fracking policy), Rachel Rhodes (political appointees and the Department of Justice, **winner of best thesis award, 2012**), Anna Boardman (public administration and communication), Jenn Davis (public administration and fracking), Nicole Daniels (environmental justice, **winner of best thesis award, 2013**), Tom Holmgren (welfare policy), Brandon Batch (NY and fracking), Gabby Dominguez (education policy), Sam Vedder (NPS rulemaking), Aaron Rexford (city managers), Colin Blydenburgh (presidential leadership styles), Kassie Winne (Grand Canyon and recycling)

Thesis Chair for Jeff Cook, University of Wisconsin-Green Bay Environmental Science and Policy graduate program, a case study analysis of the EPA's climate change regulations, 2011-2012

Thesis Committee Member for Gretchen Steckey, University of Wisconsin-Green Bay Environmental Science

and Policy graduate program, analysis of cap and trade legislation, 2010-2011

Senior Honors Project, Ben Royer, University of Wisconsin-Green Bay Department of Public and Environmental Affairs, an evaluation of Wisconsin wind farms, 2010-2011

Senior Honors Project, Jeffrey Cook, University of Wisconsin-Green Bay Department of Public and Environmental Affairs, an examination of the EPA's greenhouse gas regulatory processes, 2010-2011

Senior Honors Project, Kassidy Swartz, University of Wisconsin-Green Bay Department of Public and Environmental Affairs, an analysis of ecosystem management, 2010-2011

Senior Honors Project, Deb Langacker, University of Wisconsin-Green Bay Adult Degree Program, an analysis of Green Bay hospitals and their environmental management practices, 2010-2011

## **PROFESSIONAL AND UNIVERSITY SERVICE**

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### ***Internal Professional University Service:***

Member, University of Montana Executive Director for Online Education, Fall 2018

Member, University of Montana Graduate Council, 2018-2020  
Social Sciences Subcommittee Chair

Member, University of Montana Vice President for Academic Affairs Search Committee, Spring 2018

Member, Faculty Development Committee, 2017-current

Member, University of Montana Workload Committee, 2017-current

Chair, Public Administration Lecturer Position, 2017

Member, Accreditation & Assessment Committee, 2017-current

Member, Davidson Honors College, Advisory Council, 2017-current

Member, Davidson Honors College, Teaching Fellows Search Committee, 2017

Member, University of Montana, Student Instructional Grant Review Committee, 2016-2018

Member, University of Montana's Strategic Planning Committee, 2016-2018  
Developed survey research for data collection purposes, coordination of MPA student support, data analysis, report writing, operational plan

Member, University of Montana's Defining the Liberal Arts, Spring 2016

Research Judge, University of Montana Conference on Undergraduate Research, Spring 2016

Search Committee Member, University of Montana VP of Enrollment and Student Affairs, Spring 2016

Search Committee Member, Department of Geography (environmental planning), Fall 2015

Search Committee Member, Department of Political Science for Visiting Assistant Professor (Public Administration), Fall 2015

Faculty Advisor, University of Montana Pi Sigma Alpha Chapter, 2015-present

Guest speakers, graduate school panel, debate forums, annual induction ceremony, fundraising events, political science panels, milkshake Mondays (political trivia), 270win presidential election competition, career day

Member, University of Montana's Service Learning Advisory Board, 2015-present

Member, University of Montana's Recycling Oversight Committee, 2015-2018

Assistant Director for the University of Montana's MPA Program, 2014-present

Curriculum development, student advising, long-term accreditation plan, fundraising and marketing, social media, MPA orientation, rubric development for final portfolio, exit interview survey, creation of alumni advisory board, NASPAA accreditation, mentoring program

Faculty Advisor, University of Montana's Center for Natural Resources and Environmental Policy, 2014-present

Member, University of Montana's Climate Studies Minor Steering Committee, 2014-present

Academic Curriculum Review Committee (Social Sciences Division), Fall 2014- current

Faculty Advisor, University of Montana's MontPIRG, 2014-present

Caron Offset Working Group, Spring 2015-Fall 2015

University of Montana Political Science Department Scholarship Committee, Spring 2015

University of Montana College of Arts and Sciences Recruitment Representative, Spring 2015

University of Montana Political Science Department Social Media Development (with Dr. Abhi Chatterjee), Fall 2014

Moderator, University of Montana's Wilderness Conference, Fall 2014

Desire to Learn (D2L) trainer for Hartwick College faculty and staff, 2013-2014

Leadership Group Committee (strategic planning for Hartwick College), 2013-2014

Mock Trial Club Co-Advisor (with Dr. Matt Voorhees), Hartwick College, 2012-2014

Vice-Chair, Division of Social and Behavioral Sciences, Hartwick College, 2012-2014

Off Campus Committee, Hartwick College, 2012-2014

Search Committee, Hartwick College Assistant Athletic Director/Head Cross Country Coach, Spring 2013

Selection Committee, Hartwick College Environmental Science and Policy Awards, Spring 2013

Selection Committee, Hartwick College Athletics Department Awards, Spring 2013

Committee Member, Online Learning Management System Task Force, 2012-2013

Hartwick College Voter Registration Drive, co-organized with the League of Women Voters and Student Government Association, Fall 2012

Search Committee Member, Hartwick College Dean of Academic Affairs, Summer 2012

Internship advisor, Hartwick College, 2011-2014

Students advised: Katherine Monbaron (law profession), Shane McHugh (congressional candidate), Catherine Winters (urban gardens), Anna Boardman (congressional candidate), Guia Carlini (Italian business), Rob Tracey (Town of Laurens candidate), Amanda Robinson (NY State Parks)

Advisor, Hartwick College New Student Orientation, Summer 2012 and Summer 2013

One to Go, Hartwick College Commencement Activities, Spring 2012

Assistant Coach, Hartwick College's men's and women's cross country teams, 2011-2014

Assessment Committee, Hartwick College's Political Science Department, 2011-2013

Assessment of senior thesis presentations with Drs. Laurel Elder and Matthew Voorhees  
Evaluation of 100 level coursework with Drs. Laurel Elder and Amy Forster Rothbart

Project Team, Hartwick College Title III Project Team, 2011-2012

Member, Hartwick College Campus Theme Committee, 2011-2012

Co-organized April collective action theme month with Dr. Amy Forster Rothbart

Volunteer, Hartwick College Sustainability Day, Fall 2011

Volunteer, Hartwick College Midnight Final Exam Madness, Fall 2011, Fall 2013

Member, University of Wisconsin-Green Bay, Center for Food in Community and Culture, 2010-2011

Advisor, University of Wisconsin-Green Bay, Independent Party Student Organization, 2010-2011

Advisor, University of Wisconsin-Green Bay's Public and Environmental Affairs Student Council (PEAC), 2010-2011

Academic Enrichment Experience (AAE), research project with incoming freshmen on Wisconsin state and local campaigns, 2010-2011

Member, University of Wisconsin-Green Bay Women and Politics Search and Screen Committee, 2010

Member, University of Wisconsin-Green Bay International Relations Search and Screen Committee, 2010

Focus R&R (Registration and Resources), faculty member outreach for freshmen orientation, 2010

ALEX Program, Program with Green Bay, Wisconsin High School to encourage students to become political science majors, 2009-2010

Future Phoenix Participant, Program at the University of Wisconsin-Green Bay to encourage local area fifth graders the importance of attending college, 2009-current

President, Northern Arizona University Graduate Student Organization, 2007-2008

President, Northern Arizona University Graduate Association of Political Science, August 2006-May 2007

Graduate Student Representative, Northern Arizona University Strategic Planning Council, January 2007-2008

Graduate Student Representative, Northern Arizona University Graduate Curriculum Committee, August 2006–2007

Northern Arizona University Graduate Association of Political Science, Member, August 2005–2009

Graduate Student Representative, Northern Arizona University American Politics Faculty Search Committee, Fall 2005

Member, Northern Arizona University Political Science Graduate Programming Committee, 2005–2007

Treasurer, The Ohio State University Public Administration Student Association, 2003–2005

***External Professional Service and Development:***

Board Member, Women’s Foundation of Montana, 2016-2019

Audit Committee, American Political Science Association, 2018-2020

Section Organizer (STEP), American Political Science Association, 2016-2018

Chair, “Environmental Politics and the West,” Western Political Science Annual Conference, 2016

Dissertation Awards Committee, Western Political Science Association, 2016

Discussant, Science and Energy Policy Debates, Southern Political Science Annual Conference, 2016

Chair, “Who Frames the Debate.” Western Political Science Annual Conference, 2016

Section Organizer (Environmental Politics), Western Political Science Annual Conference, 2015-2016

Survey Design and Analysis, Missoula County Board of Election, 2015-2016

Reviewer, Western Political Science Association’s Dissertation Awards Committee, Spring 2015-present

Member, City of Missoula’s Energy and Climate Team, Spring 2015-present

Chair, “Water Policy, Politics, and Resource Management.” Western Political Science Annual Conference, Las Vegas, NV, Spring 2015.

Volunteer, Missoula Youth Track Program, Spring 2015

Discussant, “Bureaucracies, Rulemaking, and Enforcement in Environmental Policy,” Western Political Science Association Annual Conference, Spring 2014

Sustainability Task Force, City of Oneonta, NY, Spring 2013

Survey Design, Enforcement Conferences and Wisconsin’s Department of Natural Resources, Spring 2013

Chair, “Agenda Setting in Environmental Policy,” Western Political Science Annual Conference, Los Angeles, CA, 2013

Discussant, “Environmental Issues and American States Panel,” Western Political Science Annual Conference, Portland, OR, 2012

Nomination Committee, Association for Environmental Studies and Sciences (AESS), elected position, 2011-2013

Debate Timer, Oneonta Local Election Debates, League of Women Voters, 2011

Reviewer, Master Plan for Upper Arlington, OH (Sustainability Section), 2011

Reviewer and Focus Group Organizer. Life Study Project for Green Bay, Wisconsin. A comparative report that seeks to understand the socio-economic conditions of the Green Bay, Appleton, and Oshkosh, Wisconsin, 2011

Commissioner, Green Bay Water Commission, position is appointed by the mayor to provide direction for water issues for the city, 2010-2011

### **PROFESSIONAL AFFILIATIONS**

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League of Women Voters (Missoula, MT) member, 2014-current

League of Women Voters (Oneonta, NY) member, 2011-2014

Association for Environmental Studies and Science member, 2011-current

Law and Society Association member, 2011-current

American Political Science Association member, 2005-current

Western Political Science Association member, 2005-current

American Society for Public Administration member, 2005-current

### **REFERENCES**

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*Available Upon Request*